



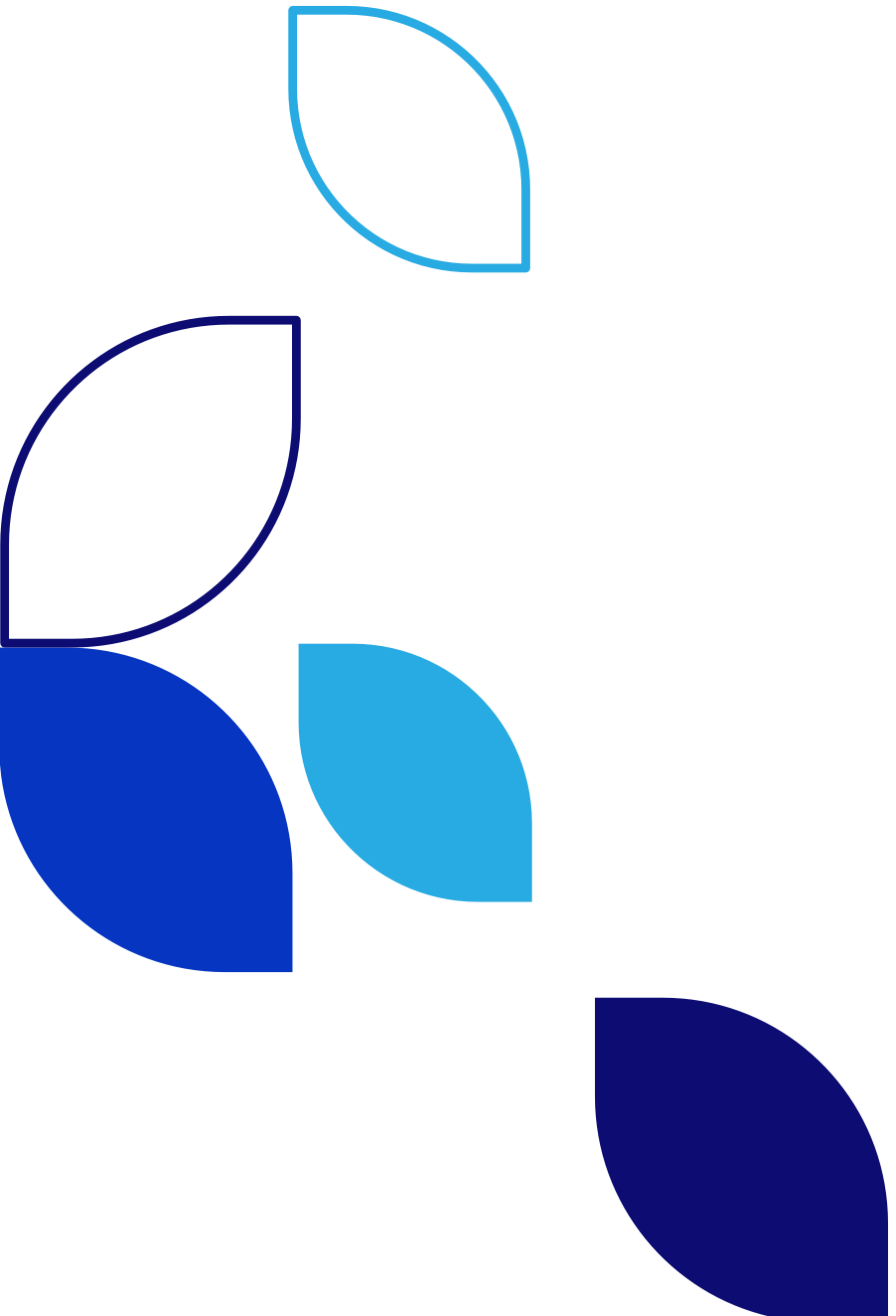
# 1H FY24 Results Presentation

5 February 2024

Essentially Local



Morisset Shopping Centre, NSW

A series of stylized leaf shapes in various shades of blue (light blue, medium blue, dark blue) arranged in a cluster on the left side of the slide.

## Agenda

1. Overview and Strategy
2. Operational Performance
3. Financial Performance
4. Value Creation Opportunities
5. Outlook
6. Questions
7. Appendices

# 1. Overview and Strategy

Anthony Mellowes  
**Chief Executive Officer**

# 1H FY24 Interim Results

FY24 AFFO guidance maintained at 13.7cps

## Financial Performance

FFO per security

**7.6 cps**

vs 8.4 cps<sup>1</sup>

AFFO per security

**6.7 cps**

vs 7.6 cps<sup>1</sup>

Distribution  
per security

**6.7 cps**

100% payout of AFFO

Statutory  
net loss after tax

**(\$35.0m)**

vs (\$95.1m)<sup>1</sup>

## Operational Performance

Portfolio occupancy

**98.0%**

vs 97.8%<sup>2</sup>

Completed leasing deals

**207**

vs 195 in 2H FY23

Tenant retention

**87%**

vs 82%<sup>2</sup>

Comparable MAT growth

**4.1%**

vs 4.5%<sup>2</sup>

## Capital Management

Properties divested<sup>3</sup>

**\$77.2m**

as part of capital  
recycling program

NTA per security

**\$2.45**

vs \$2.55<sup>2</sup>

Pro forma gearing

**31.6%**

at lower end of target  
30–40% range

Hedged Debt

**97.7%**

vs 79.7%<sup>2</sup>

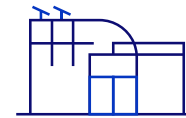
1. Compared to 1H FY23

2. Compared to 30 June 2023

3. Includes Carrara Shopping Centre divested in 2H FY23 and Drouin Central divested in January 2024

## Our Strategy

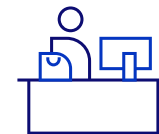
Defensive, resilient cash flows to support secure and growing long term distributions to our security holders



Focus on convenience-based shopping centres



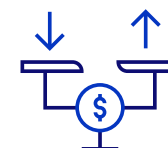
Weighted to non-discretionary retail segments



Long leases to quality anchor tenants



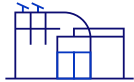
Growth and value creation opportunities



Appropriate capital structure

# 1H FY24 Key Achievements

Core strategy delivers consistent portfolio performance



## Focus on convenience-based shopping centres

### Portfolio performance underpinned by resilience of our non-discretionary tenants

- 2.2% comparable NOI growth with full year FY24 expected to be stronger
- 4.1% MAT growth driven by 4.2% supermarket and 4.6% non-discretionary specialty sales growth
- Low arrears of 1.1% of billings
- Low specialty occupancy cost of 9.0%

### 207 specialty leasing deals secures future revenue growth

- 2.6% leasing spreads with 4.4% spreads on renewals
- 4.3% average annual fixed rent increases for completed deals
- Specialty vacancy reduced to 4.9%
- 87% retention rate
- There was a conscious focus on new leasing with 81 deals completed. 2H FY24 is expected to be skewed to renewal deals



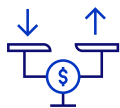
## Growth and value creation opportunities

### Target \$200m capital recycling program well progressed

- \$53.7m of properties sold / contracted to sell during the half year at an average implied cap rate of 5.44% (\$77.2m including Carrara Shopping Centre which was divested in May 2023)

### Redeploying into accretive opportunities

- Reduced debt balance from divestment proceeds provides capacity for future value add opportunities
- Commenced construction on the \$31.5m<sup>1</sup> expansion of Delacombe Town Centre with estimated completion date of December 2024



## Appropriate capital structure

### Navigating beyond the peak cost of debt

- Completed zero cost hedge restructure which mitigates WACD headwinds from FY25
- Protected against market interest rate volatility with 97.7% of current drawn debt hedged in FY24 and 78.2% in FY25

### Conservative and secure balance sheet

- Gearing of 32.0%, at lower end of our target range of 30-40%
- Pro forma gearing of 31.6% following the settlement of Drouin Central

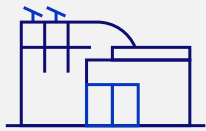
## 2. Operational Performance

Anthony Mellowes  
**Chief Executive Officer**



# Portfolio Overview

Strong weighting towards non-discretionary tenants



**93**

Owned retail properties



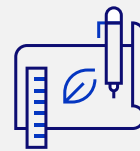
**2,091**

No. specialty tenants



**\$4,303.6m**

Total owned portfolio value



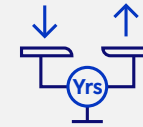
**790,894**

Gross lettable area sqm



**2,491,974**

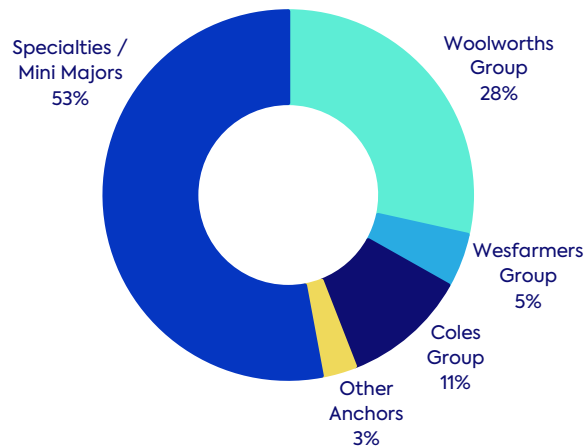
Land sqm



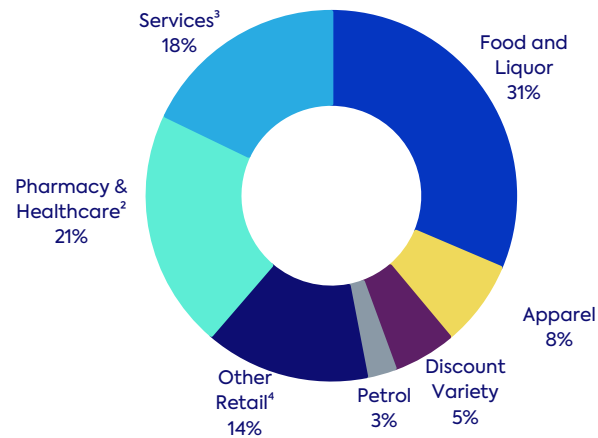
**5.3 years**

Weighted average lease expiry<sup>1</sup>

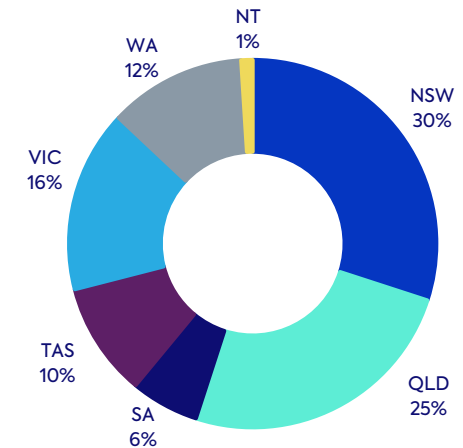
**Tenants by Category**  
(by gross rent)



**Specialty / Mini Major Tenants**  
(by gross rent)



**Geographic Diversification**  
(by value)



1. Weighted average lease expiry (WALE) years by gross rent
2. Pharmacy & Healthcare includes pharmacies, medical centres/doctors, dentists, optometrists, audiologists and other healthcare service tenancies

3. Services includes hairdressing, dry cleaners, gyms/fitness centres, banks, post office and other services tenancies
4. Other retail includes jewellery, leisure, homewares, gifts/florists/newsagents, communications, travel and other retail tenancies



# NOI resilience driven by non-discretionary focus

Consistent FFO growth reflects quality portfolio

## 83.6%

Gross rent from anchors and non-discretionary tenants

## 1.1%

Low tenant arrears (vs 1.3% at 30 June 23)

## 2.2%

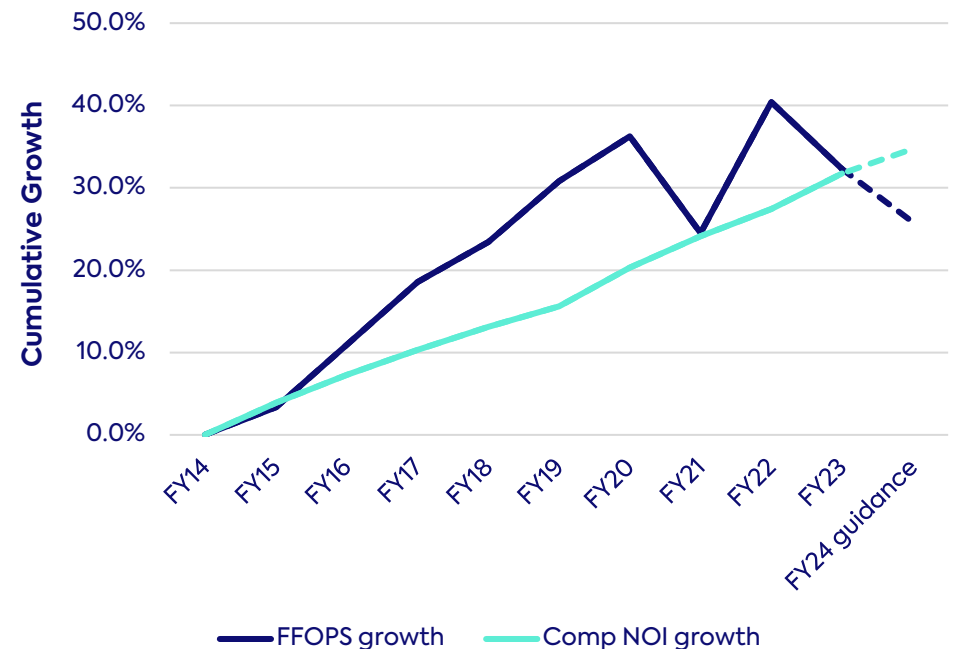
1H FY24 comparable NOI growth<sup>1</sup>

## 3.0%

Target FY24 Comparable NOI growth<sup>2</sup>

### Consistent comparable NOI growth drives FFO growth

3.5% average Comparable NOI growth vs  
2.5% average FFO per security growth



Graph illustrates RGN growth and excludes COVID related one-offs (government mandated rental incentives and changes in expected credit loss balances). FY24 Comp NOI growth figure is a target.

1. 6 months ended 31 December 2023 compared to 6 months ended 31 December 2022  
2. 12 months ended 30 June 2024 compared to 12 months ended 30 June 2023

# Rental income security

Improving occupancy with manageable lease expiry profile and predictable specialty income

## 98.0%

Portfolio  
occupancy

- Occupancy improved from 97.8%<sup>1</sup>
- Specialty vacancy reduced from 5.0% to 4.9%<sup>1</sup>
- 87% of expiring tenants retained
- Holdovers of 3.2% by gross rent reduced from 3.7%<sup>1</sup>

## 5.3 yrs

Total portfolio  
WALE  
(by gross rent)

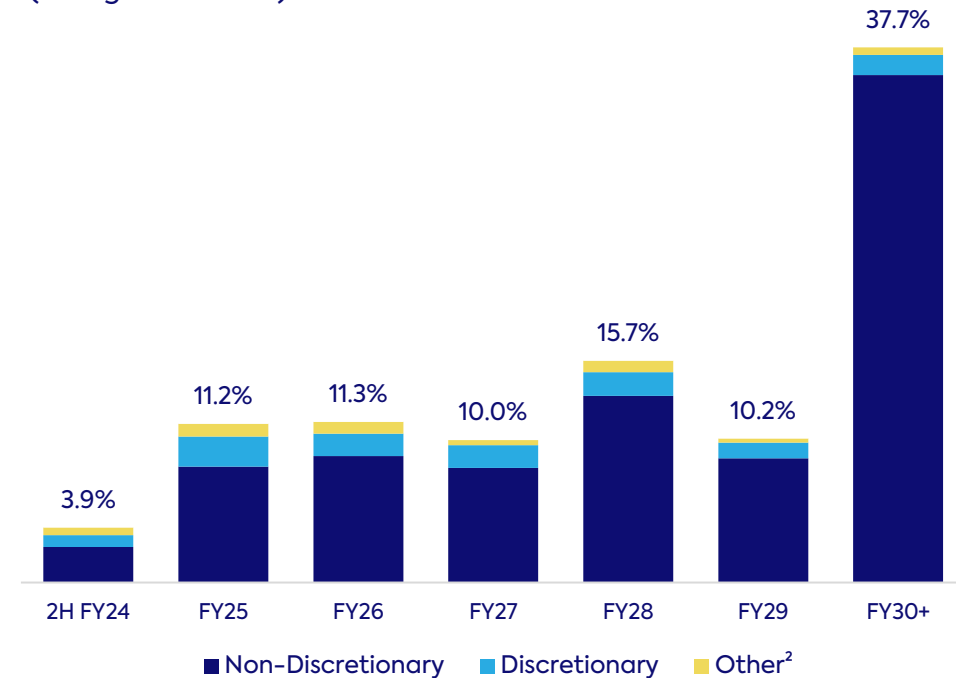
- Portfolio WALE decreased by 0.2 years<sup>1</sup> with increased leasing activity mitigating the natural expiry of leases
- 3.9% of leases expire in the remainder of FY24 with no anchors and 2.5% being non-discretionary specialty tenants

## 3.9%

Average annual  
fixed rent reviews

- An increase from 3.8% to 3.9% driven by 1H FY24 completed deals with an average 4.3% fixed rent reviews achieved
- Average annual fixed rent reviews are applied across 90% of our specialty and mini major tenants
- Average specialty gross rent increased from \$818 per sqm to \$856 per sqm<sup>1</sup>

### Overall Lease Expiry (% of gross income)



1. Compared to 30 June 2023  
2. Other includes ATM's, offices and other non-retail tenancies.

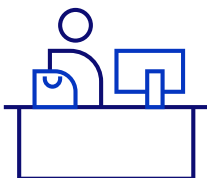
# Portfolio sales performance

Consistent and resilient growth



## 4.1%

Comparable MAT growth



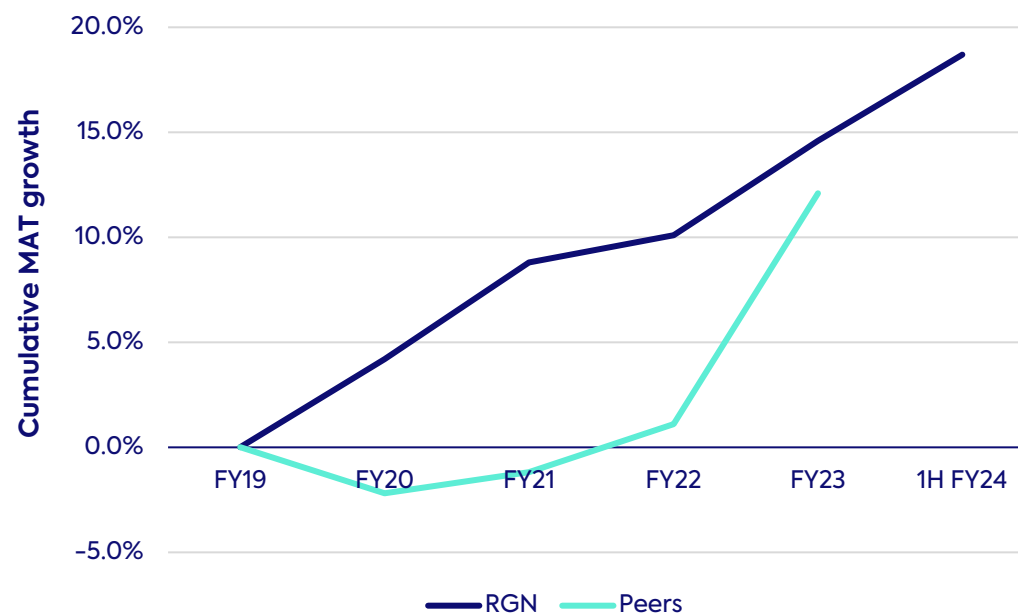
## 3.6%

Average comparable MAT growth since FY19

### Comparable MAT Growth by Category

| Total portfolio            | 31 Dec 2023 | 30 Jun 2023 |
|----------------------------|-------------|-------------|
| Supermarkets               | 4.2%        | 3.4%        |
| Discount Department Stores | 2.1%        | 9.4%        |
| Mini Majors                | 1.3%        | 2.2%        |
| Specialties                | 2.5%        | 7.5%        |
| <b>Total</b>               | <b>4.1%</b> | <b>4.5%</b> |

### Superior MAT growth vs our peers since FY19



Peer information includes data available to date for all ASX listed owners of retail portfolios that disclose sales information. FY19 reflects sales in a pre-COVID environment.

# Continuing to grow our anchor tenant partnerships

Partnering with our anchor tenants to drive sales turnover and value to all stakeholders

## 127

Anchor tenants

- 47% of total gross rent provides income stability
- 61 Woolworths and 31 Coles stores being their largest and second largest landlord respectively<sup>2</sup>
- Supermarkets turnover is significant ~\$5bn annual sales

## 77

direct to boot and e-commerce facilities

- 6 facilities completed in 1H FY24 and 3 expected to complete in 2H FY24
- 96% of stores have online sales included in turnover rent
- MAT growth is 0.5% higher for centres where an e-commerce facility has been installed

## 4.2%

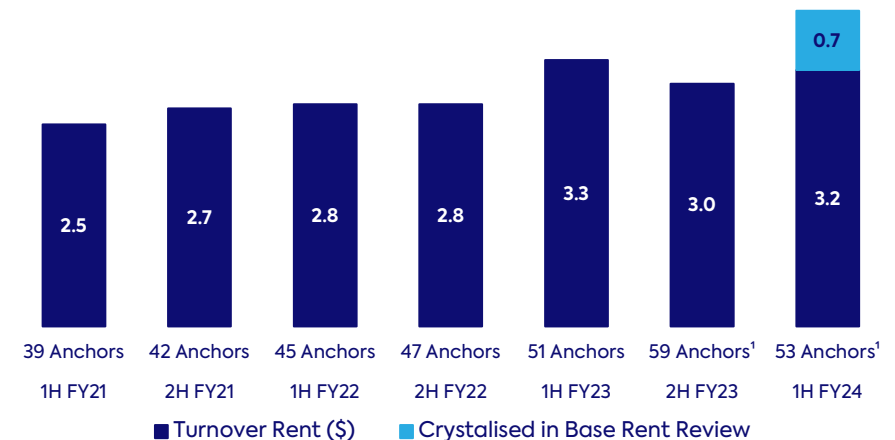
Supermarket comparable MAT growth

- Supermarket MAT growth performance exceeds average 3.6% growth since FY19
- \$3.2m turnover rent generated from 53 anchor tenants<sup>1</sup>. A further 21 are within 10% of threshold
- MAT growth from supermarkets generating turnover rent is 0.4% higher than the total portfolio



Moggill Village, QLD

Anchor turnover rent (\$m)



1. There are 7 anchors no longer generating turnover rent due to base rent crystallisation and disposals

2. Of supermarket stores

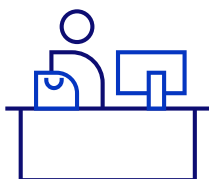
# Specialty sales performance

Sustainable growth in non-discretionary tenant sales<sup>1</sup>



## 4.6%

Non-discretionary specialty MAT growth



## 2.5%

Total specialty MAT growth



## 9.0%

Occupancy cost (vs 8.7%)<sup>2</sup>



## \$10,446 sqm

Total specialty sales productivity (vs \$10,342 sqm)<sup>2</sup>

### Non-discretionary specialty tenants

|                                | % of specialty gross rent | Comparable MAT growth |
|--------------------------------|---------------------------|-----------------------|
| Food & Liquor                  | 42.7%                     | 2.9%                  |
| Pharmacy & Healthcare          | 11.6%                     | (1.7%)                |
| Medical & Beauty Services      | 16.4%                     | 6.5%                  |
| Discount Variety               | 2.6%                      | 9.1%                  |
| Communications                 | 3.2%                      | 52.7%                 |
| <b>Total Non-Discretionary</b> | <b>76.5%</b>              | <b>4.6%</b>           |

### Discretionary specialty tenants

|                            | % of specialty gross rent | Comparable MAT growth |
|----------------------------|---------------------------|-----------------------|
| Apparel                    | 9.4%                      | (4.7%)                |
| Gifts / Florists           | 5.3%                      | (1.6%)                |
| Leisure                    | 4.8%                      | 2.9%                  |
| Other                      | 4.0%                      | 0.1%                  |
| <b>Total Discretionary</b> | <b>23.5%</b>              | <b>(1.5%)</b>         |

1. For the period ending 31 December 2023

2. Compared to 30 June 2023

# 1H FY24 speciality leasing activity

Leasing capability drives record number of deals, growing leasing spreads

## Strategy

Proactively remixing to secure quality everyday essentials tenants within targeted growth categories to drive asset productivity and meet community demands

# 207

Total deals completed in 1H24

# 81

A conscious focus on new deals

# 2.6%

Average leasing spreads

# 4.4%

Average uplift on completed renewal deals

# 4.9%

Speciality vacancy reduced by 0.1%

# 4.3%

Average annual fixed rent reviews on all deals

| Renewals           | 6 months to 31 Dec 2023 | 6 months to 30 Jun 2023 |
|--------------------|-------------------------|-------------------------|
| Number             | 126                     | 131                     |
| GLA (sqm)          | 14,464                  | 14,476                  |
| Average uplift (%) | 4.4%                    | 4.1%                    |
| Incentive (months) | 0.3                     | 0.2                     |

| New Leases         | 6 months to 31 Dec 2023 | 6 months to 30 Jun 2023 |
|--------------------|-------------------------|-------------------------|
| Number             | 81                      | 64                      |
| GLA (sqm)          | 8,207                   | 6,496                   |
| Average uplift (%) | (0.3%)                  | 0.2%                    |
| Incentive (months) | 10.1                    | 9.8                     |



Pakenham Central Marketplace, VIC

# FY24 sustainability program update

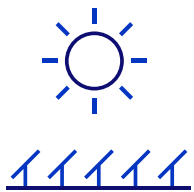
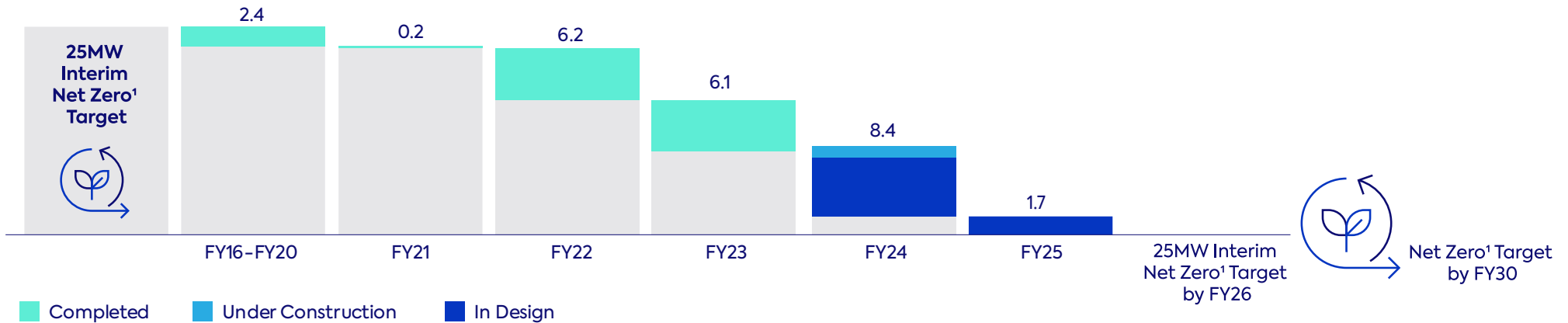
On track to deliver full year commitments and targets

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                            |
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| <div data-bbox="136 384 459 598"> <b>Energy &amp; Carbon</b><br/>  </div> <div data-bbox="136 598 459 1493"> <p><b>Commenced the construction of a 1.2MW Solar PV project</b> across 5 locations. When combined with the anticipated commencement of 7.2MW at 8 sites by the end of FY24, the total rollout for FY24 is 8.4MW across 13 sites</p> <p><b>Greater than 2,500 tonnes CO<sub>2</sub> equivalent reduction</b> in electricity emissions for 1H FY24</p> <p><b>\$0.8m savings</b> in 1H24 in electricity expenses resulting from solar PV</p> </div> | <div data-bbox="477 384 799 598"> <b>Climate Risk</b><br/>  </div> <div data-bbox="477 598 799 1493"> <p><b>Climate change impact assessments</b> at 6 sites commenced with scenario analysis of impacts from temperature increases (from 1.5°C up to 2°C)</p> <p><b>Australian Sustainability Reporting Standards gap assessment underway</b> for FY27 mandatory requirement</p> </div> | <div data-bbox="817 384 1140 598"> <b>Water &amp; Waste</b><br/>  </div> <div data-bbox="817 598 1140 1493"> <p><b>Consolidating available data</b> to inform waste management strategy</p> <p><b>Eliminating single-use plastics</b> has been significantly progressed at our corporate office</p> </div> | <div data-bbox="1158 384 1480 598"> <b>Essentially Local</b><br/>  </div> <div data-bbox="1158 598 1480 1493"> <p><b>Fourth year supporting The Smith Family</b> sponsoring 128 students in the Learning for Life and Cadet to Careers program</p> <p><b>Local Community Engagement program launched</b> supporting initiatives that positively impact local communities or the environment</p> </div> | <div data-bbox="1498 384 1821 598"> <b>Diversity &amp; Inclusion</b><br/>  </div> <div data-bbox="1498 598 1821 1493"> <p><b>43% female directors</b> with equal gender representation across non-executive directors</p> <p><b>60% female representation</b> across senior leadership team and overall business</p> <p><b>Delivery of a multi-faith amenity space</b> through the expansion of our corporate office</p> </div> | <div data-bbox="1839 384 2161 598"> <b>Health &amp; Wellbeing</b><br/>  </div> <div data-bbox="1839 598 2161 1493"> <p><b>Engaged and motivated team</b>, achieving 85% in our staff engagement survey</p> <p><b>Around 50% engagement and participation</b> across Health &amp; Wellbeing staff initiatives</p> </div> |
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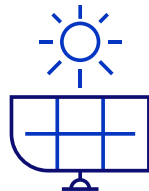
# Progress to Net Zero

On track to reach net zero target (scope 1 and 2) by FY30



## \$31.3m

Net Zero investment to date



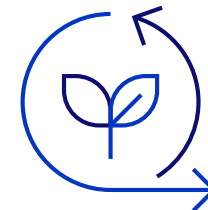
## 23.3 MW

of solar PV installed or under construction by the end of FY24



## 100%

of energy savings needed to achieve the interim Net Zero Target is generated from our portfolio



## FY30 target

In 2024 we will reassess our Net Zero target for current portfolio<sup>1</sup> and investigate scope 3 requirements

1. Interim Net Zero target against FY20 portfolio

# 3. Financial Performance

Evan Walsh

Chief Financial Officer

# Financial Results

Increased cost of debt and property expenses detract from underlying growth

**FFO of 7.6cps** with comparable NOI growth of 2.2% partially mitigating a 0.7 cps impact from the WACD increasing by 1.0% to 4.4%

**AFFO of 6.7cps** was impacted by higher leasing incentives which aligns to the increased deal activity and should reflect stronger future income growth

## 77% recovery rate for specialty tenant expenses

48% of total recoverable expenses are recovered. This is skewed by the 27% recovery for anchor tenants that typically only contribute to any increase in statutory expenses

**MER: 0.32%** vs 0.70% average of externally managed peers

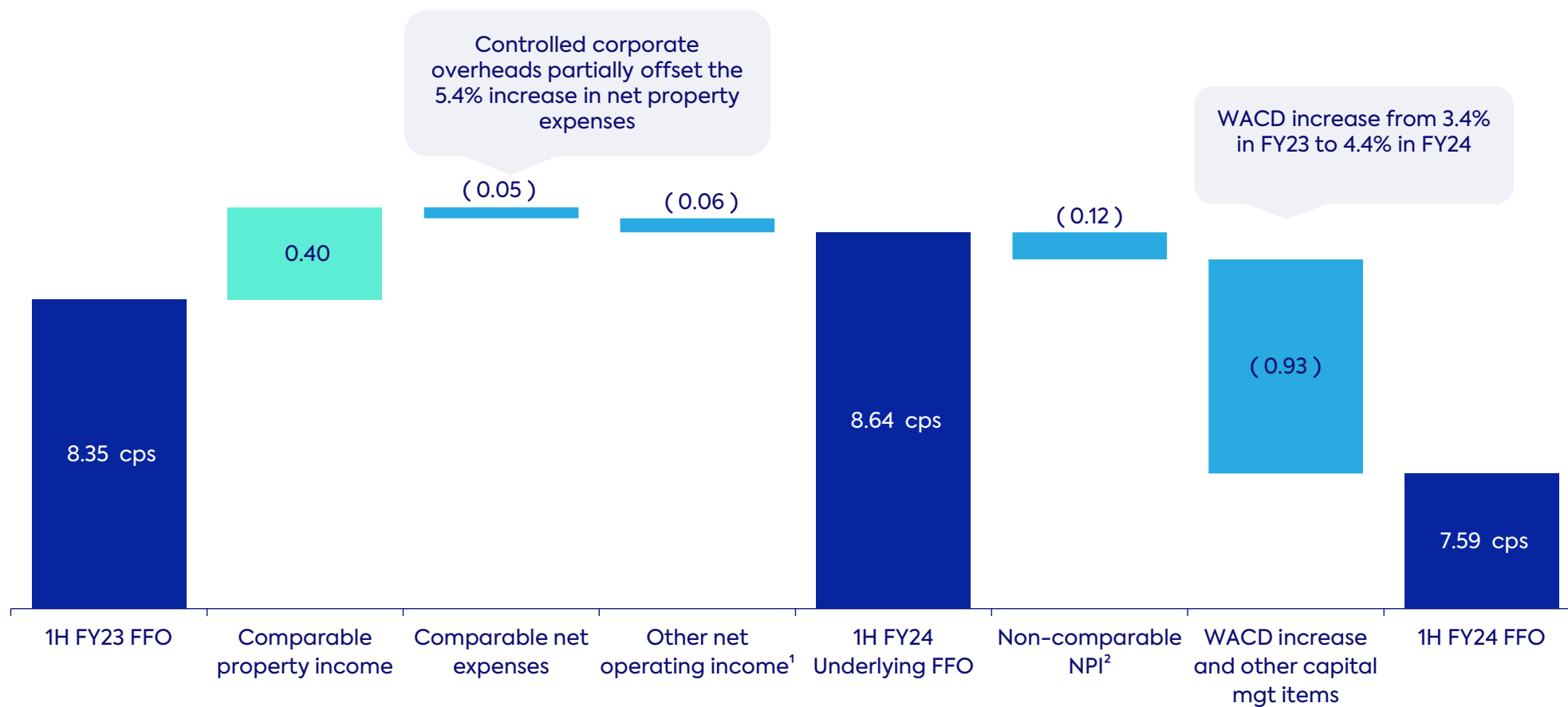
| \$m                                                  | 31 Dec 23     | 31 Dec 22     | % change      |
|------------------------------------------------------|---------------|---------------|---------------|
| Property income                                      | 191.5         | 184.9         | 3.6%          |
| Property expenses                                    | (67.2)        | (63.1)        | 6.5%          |
| <b>Net operating income</b>                          | <b>124.3</b>  | <b>121.8</b>  | <b>2.1%</b>   |
| Insurance income                                     | 0.4           | 1.8           | (77.8%)       |
| Other operating income                               | 1.6           | 2.4           | (33.3%)       |
| Corporate expenses                                   | (6.4)         | (8.0)         | (20.0%)       |
| Net interest expense                                 | (31.9)        | (23.7)        | 34.6%         |
| Tax expense                                          | (0.1)         | (0.2)         | (50.0%)       |
| <b>Funds From Operations (FFO)</b>                   | <b>87.9</b>   | <b>94.1</b>   | <b>(6.6%)</b> |
| Maintenance capital expenditure                      | (4.2)         | (4.1)         | 2.4%          |
| Leasing incentives and costs                         | (6.2)         | (4.3)         | 44.2%         |
| <b>Adjusted Funds From Operations (AFFO)</b>         | <b>77.5</b>   | <b>85.7</b>   | <b>(9.6%)</b> |
| <b>Statutory profit/(loss) after tax<sup>1</sup></b> | <b>(35.0)</b> | <b>(95.1)</b> | <b>63.2%</b>  |

|                                       |        |       |         |
|---------------------------------------|--------|-------|---------|
| <b>FFO per security (cents)</b>       | 7.59   | 8.35  | (9.1%)  |
| <b>AFFO per security (cents)</b>      | 6.70   | 7.60  | (11.8%) |
| Distribution per security (cents)     | 6.70   | 7.50  | (10.7%) |
| Distribution payout ratio (% of AFFO) | 100.4% | 99.1% | -       |

1. Refer to page 37 for reconciliation of statutory net loss after tax to AFFO

## 3.5% underlying FFO per security growth

1H FY24 underlying FFO growth driven by comparable NOI and a focus on minimising corporate expenses



1. Other net operating income: CQR distribution income, funds management and fund through development income

2. Non-comparable NPI: Insurance income and net property disposals

# Balance Sheet

Provides capacity for future investment opportunities

## \$4.8bn AUM (down \$123.6m)

with \$33.3m<sup>1</sup> of properties sold at book value (as part of our capital recycling program) and a \$105.4m reduction on the fair value of properties

Conservative balance sheet with pro forma gearing of 31.6%

## Tenant arrears down 0.2% to

1.1% of billings with net tenant receivables reduced by \$1.4m to \$5.6m (0.1% of total assets)

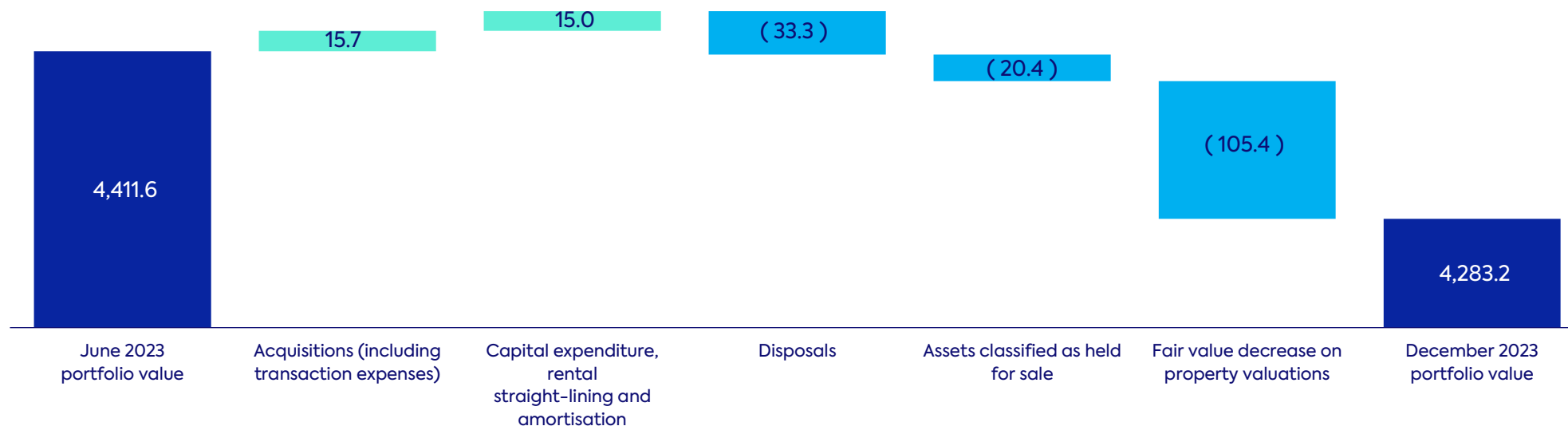
| \$m                                                         | 31 Dec 23      | 30 Jun 23      | % change      |
|-------------------------------------------------------------|----------------|----------------|---------------|
| Cash and cash equivalents                                   | 10.3           | 23.8           | (56.7%)       |
| Investment properties                                       | 4,283.2        | 4,411.6        | (2.9%)        |
| Investment property held for sale                           | 20.4           | -              | -             |
| Investment in associates                                    | 26.7           | 28.5           | (6.3%)        |
| Other assets                                                | 166.1          | 158.1          | 5.1%          |
| <b>Total assets</b>                                         | <b>4,506.7</b> | <b>4,622.0</b> | <b>(2.5%)</b> |
| Interest bearing liabilities                                | 1,496.3        | 1,523.4        | (1.8%)        |
| Distribution payable                                        | 77.8           | 88.5           | (12.1%)       |
| Other liabilities                                           | 90.6           | 82.1           | 10.4%         |
| <b>Total liabilities</b>                                    | <b>1,664.7</b> | <b>1,694.0</b> | <b>(1.7%)</b> |
| <b>Net tangible assets (NTA)</b>                            | <b>2,842.0</b> | <b>2,928.0</b> | <b>(2.9%)</b> |
| Securities on issue (m)                                     | 1,161.8        | 1,148.9        | 1.1%          |
| <b>NTA per security (\$)</b>                                | <b>2.45</b>    | <b>2.55</b>    | <b>(3.9%)</b> |
| <b>Assets under management (AUM) (including Metro Fund)</b> | <b>4,811.5</b> | <b>4,935.1</b> | <b>(2.5%)</b> |

1. Collingwood Park (\$15.3m) and Mt Warren Park (\$18.0m)

# Property Valuations

61 bps cap rate expansion since the commencement of the current market revaluation cycle<sup>2</sup>

## Portfolio Value (\$m)



## 2.0% valuation reduction<sup>1</sup>

1.4% income increase offsets a 3.4% impact from cap rates



## 6.04% cap rate

Increase of 18bps<sup>1</sup> since June 2023

## Cap rate movement<sup>2</sup>

|                  |                    |               |
|------------------|--------------------|---------------|
| 30 June 2022     | 5.43%              |               |
| 31 December 2022 | 5.67%              | 24 bps        |
| 30 June 2023     | 5.86% <sup>1</sup> | 19 bps        |
| 31 December 2023 | 6.04% <sup>1</sup> | 18 bps        |
| <b>Total</b>     |                    | <b>61 bps</b> |

1. On a like for like basis excluding Collingwood Park, Mt Warren Park and Drouin Central  
 2. From 30 June 2022

# Capital Management

Gearing expected to remain at the lower end of our target range of 30–40%

## Key debt metrics

|                                    | 31 Dec 2023   | 30 Jun 2023   |
|------------------------------------|---------------|---------------|
| Credit rating (Moody's)            | Baa1 (stable) | Baa1 (stable) |
| Facility limit (\$m)               | 1,807.1       | 1,807.1       |
| Drawn debt (net of cash \$m)       | 1,406.8       | 1,411.3       |
| Cash and undrawn facilities (\$m)  | 390.2         | 385.7         |
| Average debt maturity (yrs)        | 4.0           | 4.4           |
| % debt fixed / hedged              | 97.7%         | 79.7%         |
| Fixed / hedged debt maturity (yrs) | 2.4           | 2.3           |

## Financial ratios

|                                          | 31 Dec 2023 | Covenant |
|------------------------------------------|-------------|----------|
| Gearing                                  | 32.0%       | 50.0%    |
| Pro forma Gearing                        | 31.6%       | 50.0%    |
| Interest Cover Ratio                     | 4.1x        | 2.0x     |
| Net debt / FFO (before interest and tax) | 5.9x        |          |

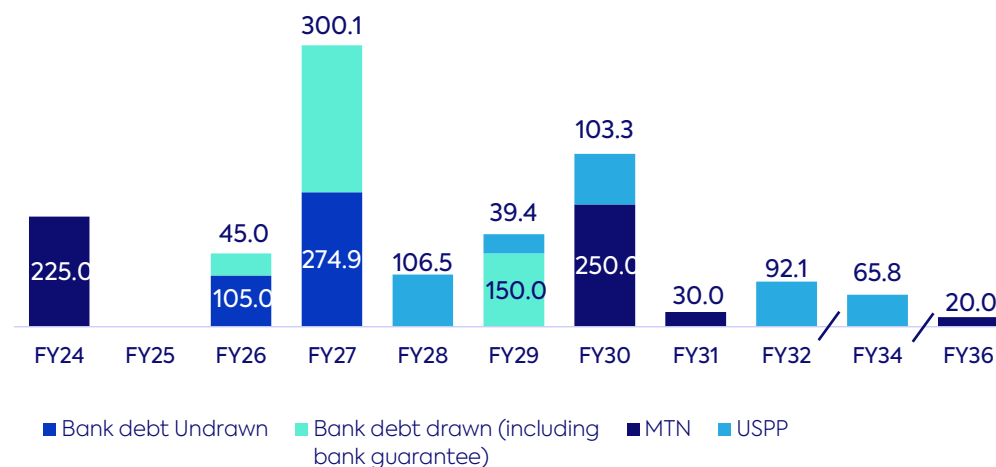
## A\$225m medium term notes expires June 2024

- Excess bank debt lines held to cover expiry
- We will continue to monitor market conditions and are likely to replace with another medium term note should we view conditions as favourable

## No further expiries until FY26

## Debt Facilities Expiry Profile

(\$m)





# Interest rate exposure

Zero cost hedge restructure brings forward unrealised value in the existing debt book

## Near term hedging increased to reduce interest rate volatility

- FY24 debt remains 98% hedged
- Additional interest rate swaps of \$300m increased the hedging rate to 78% for FY25 and 64% for FY26

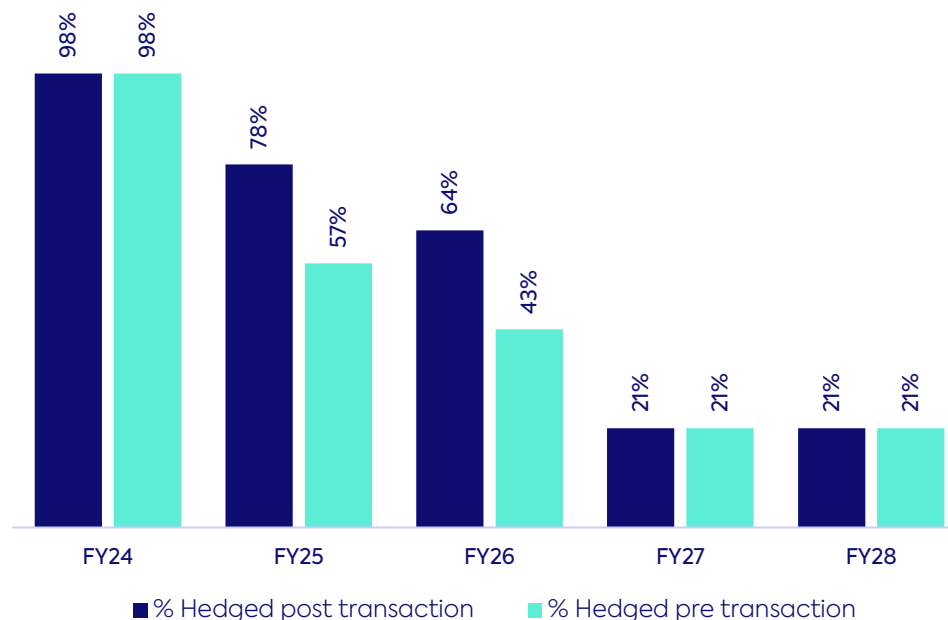
## WACD headwinds reduce from FY25

- FY24 forecast WACD of 4.4% remains in line with guidance
- The average cost of interest rate hedges in FY25 is 2.30% (reduced by 35bps) and 2.49% in FY26
- **Zero cost hedging restructure results in WACD reducing by approximately<sup>2</sup>:**

FY25: 0.6%

FY26: 0.3%

Hedge Expiry Profile Based on Debt Drawn (\$m)<sup>1</sup>



1. Assumes \$400m callable swap is called by the banks in August 2024

2. Assuming the current debt balance and a BBSW rate of 4.35% and if we had not done this transaction

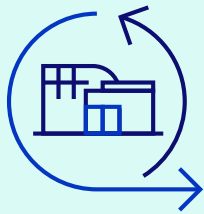
# 4. Value Creation Opportunities

Anthony Mellowes  
Chief Executive Officer

# Recycling capital to drive earnings growth

Divesting lower yielding properties and deploying into accretive opportunities

## Capital sources



**~\$200m**

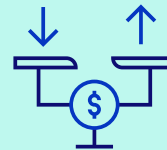
properties (with a cap rate between 5.0% and 5.5%) identified for potential divestment



**\$77.2m<sup>1</sup>**

properties transacted over 2023 at an average 5.23% cap rate

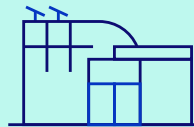
## Potential use of proceeds



### Debt reduction

- Proceeds initially applied to reduce gearing

and /or



### Portfolio reinvestment & acquisitions

- Sustainability initiatives
- Investing with our anchor tenants
- Centre repositioning and developments
- Accretive acquisitions

and /or



### Capital management

- Security buyback

1. Collingwood Park (\$15.3m), Drouin Central (\$20.4m), Mt Warren Park (\$18.0m) and Carrara Shopping Centre (\$23.5m)

# \$65m targeted reinvestment to drive portfolio performance

Unlocking value within our portfolio through a targeted strategy



Sustainability  
initiatives



Investing with our  
anchor tenants



Centre repositioning  
and developments



Acquisitions

FY24 forecast  
spend

~ \$20m

~ \$10m

~ \$35m

—

Program

- Roll out of total 7.2MW solar PV over 8 sites
- 5 Solar PV sites producing 1.2 MW are currently under construction

- 6 Direct to Boot / e-comm facilities completed and another 3 expected in 2H FY24
- 25+ opportunities identified with Woolworths and Coles across a 3-year horizon

- Targeted repositioning program with 3 centres underway and an additional 20 in pipeline
- Incremental developments focused on complementing existing sites

- Well positioned to acquire when opportunities are accretive

Target  
10-year IRR

7 – 10%

Target yield

6 – 10%

# Centre repositioning and developments

Targeted investment to support better communities whilst increasing productivity and value

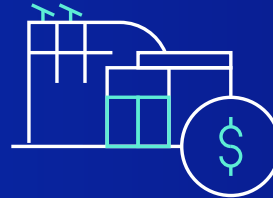


## Centre repositioning

### Supporting better communities through life's essentials

by focusing on the right tenant mix, category curation, and space and customer experience optimisation to drive asset value

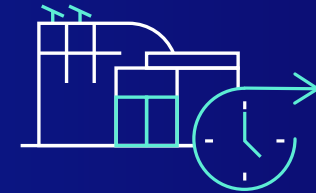
- Over \$30m current investment commitment across 3 assets
- A further 20 properties with investment opportunity are currently being assessed



## Committed developments

### Delacombe Town Centre – Stage 2

- \$31.5m<sup>1</sup> investment in 11,000 sqm expansion next to existing centre
- Construction commenced Nov 2023 with tenant occupation expected Dec 2024



## Uncommitted opportunities

### Greenbank Shopping Centre (QLD)

22,000sqm extension to existing centre introducing a discount department store and another supermarket

### North Orange Shopping Centre (NSW)

Expansion of existing supermarket & delivery of a mixed-use development

### Pad sites

10 pad sites identified as potential redevelopment opportunities

### Marketown Shopping Centre (NSW)

Possible mixed use transformational redevelopment

# Positioned to acquire in a fragmented market

Ownership of the leading everyday essential retail portfolio provides us with this competitive advantage

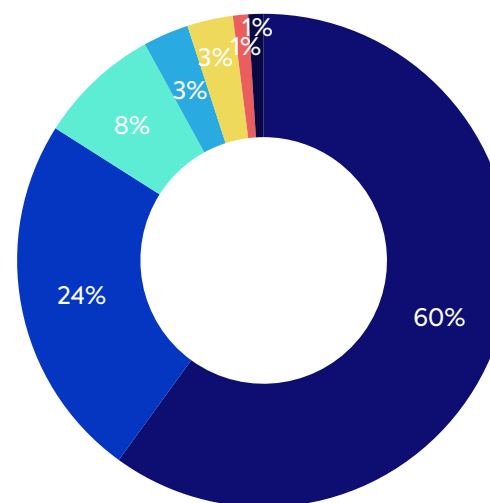
## Largest owner of convenience based centres

- 8% share of the market which is dominated by private owners
- Strong relationship with Woolworths and Coles with us being their largest and second largest landlord respectively

## Proven transactional track record

- We have been an active consolidator with an average of 6 properties at a value of >\$200m acquired annually over the past 10 years
- Currently selectively disposing of non-core assets in the <\$25m market
- Funding capacity exists to quickly execute on accretive buying opportunities

## Ownership of Convenience Based Centres



■ Private ■ Syndicates, Funds & Other Institutions ■ RGN ■ CQR ■ ISPT ■ VCX ■ HDN





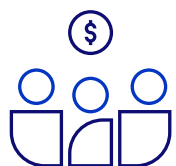
# Funds Management

Metro Fund offers a platform for funds management growth in the medium to longer term



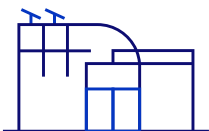
## \$750m target

Initial fund size



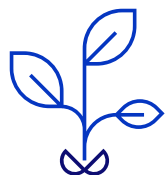
## JV with GIC

Growth will resume when acquisition opportunities align with return hurdles



## Invests

in metropolitan neighbourhood centres



## Platform

for future funds management opportunities



# 5. Outlook

Anthony Mellowes and Evan Walsh  
**Chief Executive Officer and Chief Financial Officer**



# AFFO Growth Target

Indicative AFFO target growth rate in the medium to longer term is 3-4%+ pa

| Description and Assumptions             |                        |                                                                                                                                                               | Indicative contribution to AFFO growth rate (% pa) |  |
|-----------------------------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|--|
| Comparable NOI Growth                   |                        |                                                                                                                                                               | Medium to longer term                              |  |
|                                         | Anchors rents          | 47% of rental income with 53 anchor tenants in turnover rent<br>Sales are expected to grow at 2-4% pa                                                         | ~1%                                                |  |
|                                         | Specialty rents        | 90% of rental income with annual fixed rent reviews for any new/renewed leases expected to be 4%+ pa<br>Leasing spreads are expected to be greater than 2% pa | ~2%                                                |  |
|                                         | Expenses               | Assumed to grow at the same rate as rental income                                                                                                             | 0%                                                 |  |
| Indicative comparable NOI growth (%)    |                        |                                                                                                                                                               | 3%+                                                |  |
| Value creation                          | Portfolio Reinvestment | Investment in sustainability, centre repositioning and targeted developments                                                                                  | 1%+                                                |  |
|                                         | Capital Transactions   | Selective acquisitions and non-core disposals across convenience based retail sector                                                                          |                                                    |  |
|                                         | Other                  | Funds management business to grow when market conditions are favourable                                                                                       |                                                    |  |
| Indicative NOI growth (%)               |                        |                                                                                                                                                               | 3-4%+                                              |  |
| Corporate                               | Corporate expenses     | Target to increase no more than the NOI growth rate                                                                                                           | 0%                                                 |  |
|                                         | Interest expense       | Elevated but stabilised in the short term based on current market pricing                                                                                     | Market dependent                                   |  |
| Indicative FFO growth (%) <sup>1</sup>  |                        |                                                                                                                                                               | 3-4%+ <sup>1</sup>                                 |  |
| Capex                                   | Capital expenditure    | Constant % of property value for maintenance capital and leasing costs                                                                                        | 0%                                                 |  |
| Indicative AFFO growth (%) <sup>1</sup> |                        |                                                                                                                                                               | 3-4%+ <sup>1</sup>                                 |  |

1. Market dependent

# Key Priorities and Outlook

## Key priorities / outlook

- Target full year FY24 comparable NOI growth of 3%
- 2H FY24 leasing activity expected to be weighted towards renewals
- \$200m capital recycling program to continue subject to market conditions
- Continue to diversify funding sources with the upcoming MTN expiry

## Earnings guidance reaffirmed

Assuming no significant change in market conditions, FY24 earnings guidance is reaffirmed at:

- FFO of 15.6 cps
- AFFO of 13.7 cps with a target distribution payout ratio of 100%

## 6. Questions

# 7. Appendices

# Portfolio Overview

Weighting towards non-discretionary food, health and retail services

## Key

- Sub-regional
- Neighbourhood
- Metro Fund



| At 31 Dec 2023        | Sub-regional | Neighbourhood | Drouin Central <sup>1</sup> | Total portfolio |
|-----------------------|--------------|---------------|-----------------------------|-----------------|
| Number of properties  | 13           | 79            | 1                           | 93              |
| Number of specialties | 624          | 1,462         | 5                           | 2,091           |
| GLA (sqm)             | 258,639      | 528,478       | 3,777                       | 790,894         |
| Site area (sqm)       | 723,012      | 1,764,640     | 4,322                       | 2,491,974       |
| Occupancy (% GLA)     | 98.5%        | 97.8%         | 100.0%                      | 98.0%           |
| Value (\$m)           | 1,161.8      | 3,121.4       | 20.4                        | 4,303.6         |
| Portfolio WALE        | 5.1          | 5.4           | 4.4                         | 5.3             |
| Anchor tenant WALE    | 7.3          | 7.6           | 4.9                         | 7.5             |
| WACR (%)              | 6.58%        | 5.84%         | 5.30%                       | 6.04%           |

1. Drouin Central is classified as Held for Sale at 31 December 2023

# Anchor Tenants

47% of gross rent generated by anchor tenants

- Anchor tenants generate 47.1% of gross rent on a fully leased basis
  - Woolworths Group 28.5%, includes Woolworths 23.7% and Big W 4.8%
  - Coles Group 10.9%
  - Wesfarmers Group<sup>2</sup> 4.7%, includes Kmart 2.7%, Bunnings 0.5%, Target 0.3%, Officeworks 0.2% and Health business 1.0%
  - Other anchor tenants 3.0%, includes Aldi, Dan Murphy's, Hoyts, Farmer Jack's and IGA
- Anchor tenant WALE is 7.5 years (by gross rent)
  - Of the 6 anchor tenants expiring in FY24, all have exercised their options for an extended term
  - Negotiations are in progress for all FY25 anchor tenant expiries, of which there are 5 expiries

|                                     | 30 Jun 2020 | 30 Jun 2021 | 30 Jun 2022 | 30 Jun 2023 | 31 Dec 2023 |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Woolworths Group</b>             |             |             |             |             |             |
| Woolworths                          | 58          | 64          | 62          | 62          | 61          |
| Big W                               | 9           | 11          | 10          | 11          | 11          |
| <b>Total</b>                        | <b>67</b>   | <b>75</b>   | <b>72</b>   | <b>73</b>   | <b>72</b>   |
| <b>Coles Group<sup>1</sup></b>      |             |             |             |             |             |
| Coles                               | 28          | 30          | 30          | 32          | 31          |
| <b>Total</b>                        | <b>28</b>   | <b>30</b>   | <b>30</b>   | <b>32</b>   | <b>31</b>   |
| <b>Wesfarmers Group<sup>2</sup></b> |             |             |             |             |             |
| Target                              | 2           | -           | 1           | 1           | 1           |
| Kmart                               | 4           | 6           | 7           | 8           | 8           |
| Bunnings                            | 1           | 1           | 1           | 1           | 1           |
| Officeworks                         | -           | 1           | 1           | 1           | 1           |
| <b>Total</b>                        | <b>7</b>    | <b>8</b>    | <b>10</b>   | <b>11</b>   | <b>11</b>   |
| <b>Other anchor tenants</b>         |             |             |             |             |             |
| Aldi                                | 2           | 3           | 3           | 4           | 4           |
| Dan Murphy's                        | 4           | 5           | 5           | 5           | 5           |
| Farmer Jack's                       | 1           | 1           | 1           | 1           | 1           |
| Supa IGA                            | -           | -           | -           | 1           | 1           |
| Romeo's Foodland                    | -           | -           | -           | 1           | 1           |
| Hoyts                               | -           | -           | -           | 1           | 1           |
| <b>Total</b>                        | <b>7</b>    | <b>9</b>    | <b>9</b>    | <b>13</b>   | <b>13</b>   |
| <b>Total anchor tenants</b>         | <b>109</b>  | <b>122</b>  | <b>121</b>  | <b>129</b>  | <b>127</b>  |

1. Gross rent includes liquor business tenants, store count excludes liquor business tenants

2. Gross rent includes Wesfarmers Health business tenants, store count excludes Wesfarmers Health business tenants

# Income Statement: Statutory Loss to AFFO Reconciliation

For the six months ended 31 December 2023

| \$m                                                                  | Statutory loss<br>6 months to<br>31 Dec 2023 | FFO<br>adjustments | AFFO<br>6 months to<br>31 Dec 2023 | AFFO<br>6 months to<br>31 Dec 2022 | % change      |
|----------------------------------------------------------------------|----------------------------------------------|--------------------|------------------------------------|------------------------------------|---------------|
| Anchor rental income                                                 | 76.8                                         | -                  | 76.8                               | 75.1                               | 2.3%          |
| Specialty rental income                                              | 81.4                                         | 0.3                | 81.7                               | 80.9                               | 1.0%          |
| Recoveries and recharge revenue                                      | 25.4                                         | -                  | 25.4                               | 22.7                               | 11.9%         |
| Other income                                                         | 7.6                                          | -                  | 7.6                                | 6.2                                | 22.6%         |
| Rental straight-lining and amortisation of incentives                | (6.8)                                        | 6.8                | -                                  | -                                  | -             |
| <b>Gross property income</b>                                         | <b>184.4</b>                                 | <b>7.1</b>         | <b>191.5</b>                       | <b>184.9</b>                       | <b>3.6%</b>   |
| Property expenses                                                    | (67.3)                                       | 0.1                | (67.2)                             | (63.1)                             | 6.5%          |
| <i>Property expenses / Gross property income (%)</i>                 |                                              |                    | 35.1%                              | 34.1%                              | 1.0%          |
| <b>Net operating income</b>                                          | <b>117.1</b>                                 | <b>7.2</b>         | <b>124.3</b>                       | <b>121.8</b>                       | <b>2.1%</b>   |
| Insurance income                                                     | 4.5                                          | (4.1)              | 0.4                                | 1.8                                | (77.8%)       |
| Distribution income from CQR                                         | -                                            | -                  | -                                  | 0.9                                | (100.0%)      |
| Funds management income                                              | 0.7                                          | -                  | 0.7                                | 1.5                                | (53.3%)       |
| Share of net gain/ (loss) from associates relating to non-cash items | (1.8)                                        | 2.2                | 0.4                                | -                                  | -             |
| Fund-through development income                                      | 0.5                                          |                    | 0.5                                | -                                  | -             |
| Corporate expenses                                                   | (6.9)                                        | 0.5                | (6.4)                              | (8.0)                              | (20.0%)       |
| Technology project expenses                                          | (3.4)                                        | 3.4                | -                                  | -                                  | -             |
| Fair value of investment properties                                  | (105.4)                                      | 105.4              | -                                  | -                                  | -             |
| Fair value of derivatives                                            | (13.2)                                       | 13.2               | -                                  | -                                  | -             |
| Unrealised foreign exchange movement                                 | 9.5                                          | (9.5)              | -                                  | -                                  | -             |
| Other expenses                                                       | (4.6)                                        | 4.6                | -                                  | -                                  | -             |
| <b>EBIT</b>                                                          | <b>(3.0)</b>                                 | <b>122.9</b>       | <b>119.9</b>                       | <b>118.0</b>                       | <b>1.6%</b>   |
| Net interest expense                                                 | (31.9)                                       | -                  | (31.9)                             | (23.7)                             | 34.6%         |
| Tax expense                                                          | (0.1)                                        | -                  | (0.1)                              | (0.2)                              | (50.0%)       |
| <b>Statutory loss / FFO</b>                                          | <b>(35.0)</b>                                | <b>122.9</b>       | <b>87.9</b>                        | <b>94.1</b>                        | <b>(6.6%)</b> |
| Maintenance capital expenditure                                      |                                              |                    | (4.2)                              | (4.1)                              | 2.4%          |
| Leasing incentives and costs                                         |                                              |                    | (6.2)                              | (4.3)                              | 44.2%         |
| <b>AFFO</b>                                                          |                                              |                    | <b>77.5</b>                        | <b>85.7</b>                        | <b>(9.6%)</b> |

# Outgoings Recoveries

77% recovery rate of recoverable specialty expenses

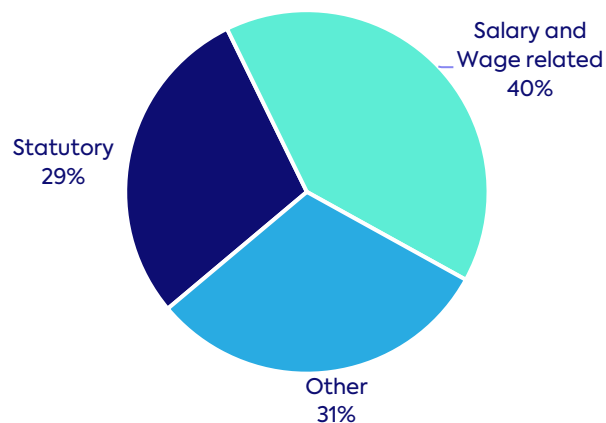
- Total property expenses of \$67.3m include:
  - \$53.2m of property expenses can be recovered from our tenants with a recovery rate of 48%
  - \$14.1m of property expenses are not able to be recovered due to being either owners related expenses or from government legislation prohibiting any recovery
- Recoverable property expenses are allocated on a GLA basis with 59% allocated to anchor tenants and 41% to specialty tenants
- The low recovery rate (27%) for anchor tenants reflects a typical lease where only the incremental increase in statutory expenses over the base is recovered
- Specialty tenant leases typically allow for either partial or full recovery of allocated property expenses, reflecting the 77% recovery rate

| \$m                                        | Total property expenses | Recoverable income | Net property expenses | Recovery rate (%) |
|--------------------------------------------|-------------------------|--------------------|-----------------------|-------------------|
| Statutory expenses                         | (21.3)                  |                    |                       |                   |
| Salary and wages related expenses          | (28.1)                  |                    |                       |                   |
| Other expenses                             | (17.9)                  |                    |                       |                   |
| <b>Total property expenses</b>             | <b>(67.3)</b>           | 25.4               | <b>(41.9)</b>         |                   |
| <i>Add back non recoverable expenses:</i>  |                         |                    |                       |                   |
| Government legislation                     | 6.9                     |                    |                       |                   |
| Owners expenses                            | 7.2                     |                    |                       |                   |
| <b>Total recoverable property expenses</b> | <b>(53.2)</b>           | <b>25.4</b>        | <b>(27.8)</b>         | <b>48%</b>        |

## Recoverable property expense allocation

|                   |        |      |        |     |
|-------------------|--------|------|--------|-----|
| Anchor tenants    | (31.4) | 8.6  | (22.8) | 27% |
| Specialty tenants | (21.8) | 16.8 | (5.0)  | 77% |

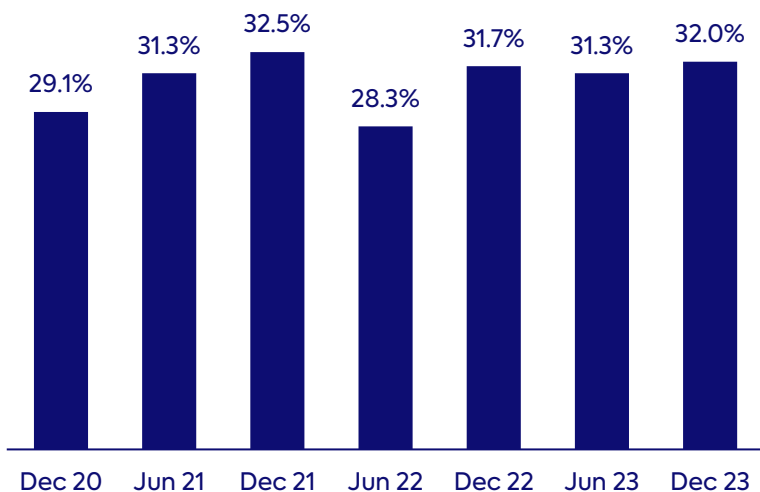
## Recoverable property expenses (split by type)





# Gearing Calculation

## Gearing (%)



| \$m                                                    | 31 Dec 2023    | 30 Jun 2023    |
|--------------------------------------------------------|----------------|----------------|
| <b>Bilateral and syndicated facilities – unsecured</b> |                |                |
| Bank and syndicated facilities drawn                   | 485.0          | 503.0          |
|                                                        | <b>485.0</b>   | <b>503.0</b>   |
| <b>AU\$ MTN – unsecured</b>                            |                |                |
| Unsecured AU\$ Medium term notes                       | 525.0          | 525.0          |
|                                                        | <b>525.0</b>   | <b>525.0</b>   |
| <b>US Notes – unsecured</b>                            |                |                |
| US\$ denominated notes – USD face value                | 300.0          | 300.0          |
| Economically hedged exchange rate                      | 0.8402         | 0.8402         |
| US\$ denominated notes – AUD equivalent                | 357.1          | 357.1          |
| US AU\$ denominated notes                              | 50.0           | 50.0           |
|                                                        | <b>407.1</b>   | <b>407.1</b>   |
| Total interest bearing liabilities                     | 1,417.1        | 1,435.1        |
| Less: cash                                             | (10.3)         | (23.8)         |
| <b>Net finance debt for gearing</b>                    | <b>1,406.8</b> | <b>1,411.3</b> |
| <b>Assets</b>                                          |                |                |
| Total assets                                           | 4,506.7        | 4,622.0        |
| Less: cash                                             | (10.3)         | (23.8)         |
| Less: derivative values included in total assets       | (94.1)         | (92.8)         |
| <b>Net total assets for gearing</b>                    | <b>4,402.3</b> | <b>4,505.4</b> |
| <b>Gearing (management)</b>                            | <b>32.0%</b>   | <b>31.3%</b>   |
| <b>Gearing (pro forma)</b>                             | <b>31.6%</b>   |                |
| <b>Look-through gearing (management)</b>               | <b>32.3%</b>   | <b>31.9%</b>   |

# Debt facilities & interest rate hedging

|                                   | Facility limit                                 | Drawn debt | Financing capacity | Maturity / Notes |                                                                                                      |
|-----------------------------------|------------------------------------------------|------------|--------------------|------------------|------------------------------------------------------------------------------------------------------|
|                                   | A\$m                                           | A\$m       | A\$m               |                  |                                                                                                      |
| Debt facilities<br>At 31 Dec 2023 | Bank and syndicated facilities                 |            |                    |                  |                                                                                                      |
|                                   | Bank bilateral                                 | 150.0      | 45.0               | 105.0            | FY26: \$50m Dec 2025 and \$100m Mar 2026                                                             |
|                                   | Bank bilateral (including bank guarantee)      | 575.0      | 290.0              | 285.0            | FY27: \$200m Jul 2026 (2 separate facilities)<br>\$225m Oct 2026, \$100m Mar 2027 and \$50m May 2027 |
|                                   | Bank syndicated facilities                     | 150.0      | 150.0              | -                | FY29: \$150m Nov 2028                                                                                |
|                                   |                                                | 875.0      | 485.0              | 390.0            |                                                                                                      |
|                                   | Medium term notes (fixed rate AU\$ MTN)        |            |                    |                  |                                                                                                      |
|                                   | Medium Term Note                               | 225.0      | 225.0              | -                | FY24: Jun 2024; Coupon of 3.90%                                                                      |
|                                   | Medium Term Note                               | 250.0      | 250.0              | -                | FY30: Sep 2029; Coupon of 2.45%                                                                      |
|                                   | Medium Term Note                               | 30.0       | 30.0               | -                | FY31: Sep 2030; Coupon of 3.25%                                                                      |
|                                   | Medium Term Note                               | 20.0       | 20.0               | -                | FY36: Sep 2035; Coupon of 3.50%                                                                      |
|                                   |                                                | 525.0      | 525.0              | -                |                                                                                                      |
|                                   | US private placement                           |            |                    |                  |                                                                                                      |
|                                   | US\$ denominated <sup>1</sup>                  | 106.5      | 106.5              | -                | FY28: Aug 2027                                                                                       |
|                                   | US\$ denominated <sup>2</sup>                  | 39.4       | 39.4               | -                | FY29: Sep 2028                                                                                       |
|                                   | US\$ denominated <sup>1</sup>                  | 53.3       | 53.3               | -                | FY30: Aug 2029                                                                                       |
|                                   | AU\$ denominated                               | 50.0       | 50.0               | -                | FY30: Aug 2029                                                                                       |
|                                   | US\$ denominated <sup>2</sup>                  | 92.1       | 92.1               | -                | FY32: Sep 2031                                                                                       |
|                                   | US\$ denominated <sup>2</sup>                  | 65.8       | 65.8               | -                | FY34: Sep 2033                                                                                       |
|                                   |                                                | 407.1      | 407.1              | -                |                                                                                                      |
|                                   | Total unsecured financing facilities           | 1,807.1    | 1,417.1            | 390.0            |                                                                                                      |
|                                   | (Less)/add: cash                               |            | (10.3)             | 10.3             |                                                                                                      |
|                                   | Net debt <sup>3</sup>                          |            | 1,406.8            | 400.3            |                                                                                                      |
|                                   | Less: debt facilities used for bank guarantees |            |                    | (10.1)           | Jul 2026; facility used for bank guarantees                                                          |
|                                   | Total cash and undrawn facilities              |            |                    | 390.2            |                                                                                                      |
| Other hedges<br>At 31 Dec 2023    | Weighted Notional                              |            | Average            |                  |                                                                                                      |
|                                   | Hedging                                        | face value | fixed rate swap    |                  |                                                                                                      |
|                                   | Interest rate swap – 2H FY24                   | 850.0      | 2.83%              |                  |                                                                                                      |
|                                   | Interest rate swap – FY25 <sup>4</sup>         | 812.5      | 2.74%              |                  |                                                                                                      |
|                                   | Interest rate swap – FY26 <sup>4</sup>         | 616.7      | 3.16%              |                  |                                                                                                      |
|                                   | Interest rate swap – FY27                      | 75.0       | 3.04%              |                  |                                                                                                      |

1. USPP issued in 2014 USD\$ denominated repayment obligations have been fully hedged at A\$/US\$ rate of 0.9387

2. USPP issued in 2018 USD\$ denominated repayment obligations have been fully hedged at A\$/US\$ rate of 0.7604

3. Net debt of \$1,406.8m is made up of statutory debt of \$1,496.3m less \$83.4m being the revaluation of the USPP US\$ denominated debt from statutory value of \$440.5m (using the prevailing Dec 2023 spot exchange rate) to restate the USPP to its hedged value of \$357.1m plus unamortised debt fees and MTN discount / premium of \$4.2m less \$10.3m cash and cash equivalents and excludes bank guarantees of \$10.1m

4. Assumes \$400m callable swap called by bank in August 2024

# Glossary

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**AUM:** Assets under management

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**Comparable MAT:** Moving annual turnover measures the growth in sales over the last 12 months compared to the previous 12 months. Includes comparable sales reporting tenants trading over 24 months. Exclude properties under development, disposals, refurbishment impacted properties and temporarily competition-impacted anchors.

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**GLA:** Gross Lettable Area

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**Gross income:** includes all contracted rental charges to tenants, including turnover rent

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**Gross rent:** includes all contracted rental charges to tenants, excluding vacancy and turnover rent

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**ICR:** Interest Coverage Ratio

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**Leasing spread:** Achieved gross rent on leasing deal compared to prior expiry rent

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**Look-through gearing:** includes our 20% interest in the Metro Fund

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**MER:** Management Expense Ratio (corporate expenses as a percentage of AUM)

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**Net Zero:** Net Zero target is for scope 1 and scope 2 emissions only

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**NOI:** Net operating income

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**NPI:** Net property income

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**NTA:** Net tangible assets

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**Pro forma gearing:** includes the sale of Drouin Central which settled in early 2024

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**WACD:** Weighted Average Cost of Debt

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**WALE:** Weighted average lease expiry calculated based on gross rent

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# Portfolio List

Our Portfolio List is available at [regiongroup.au/investor-centre/reports-presentations/](https://regiongroup.au/investor-centre/reports-presentations/)



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